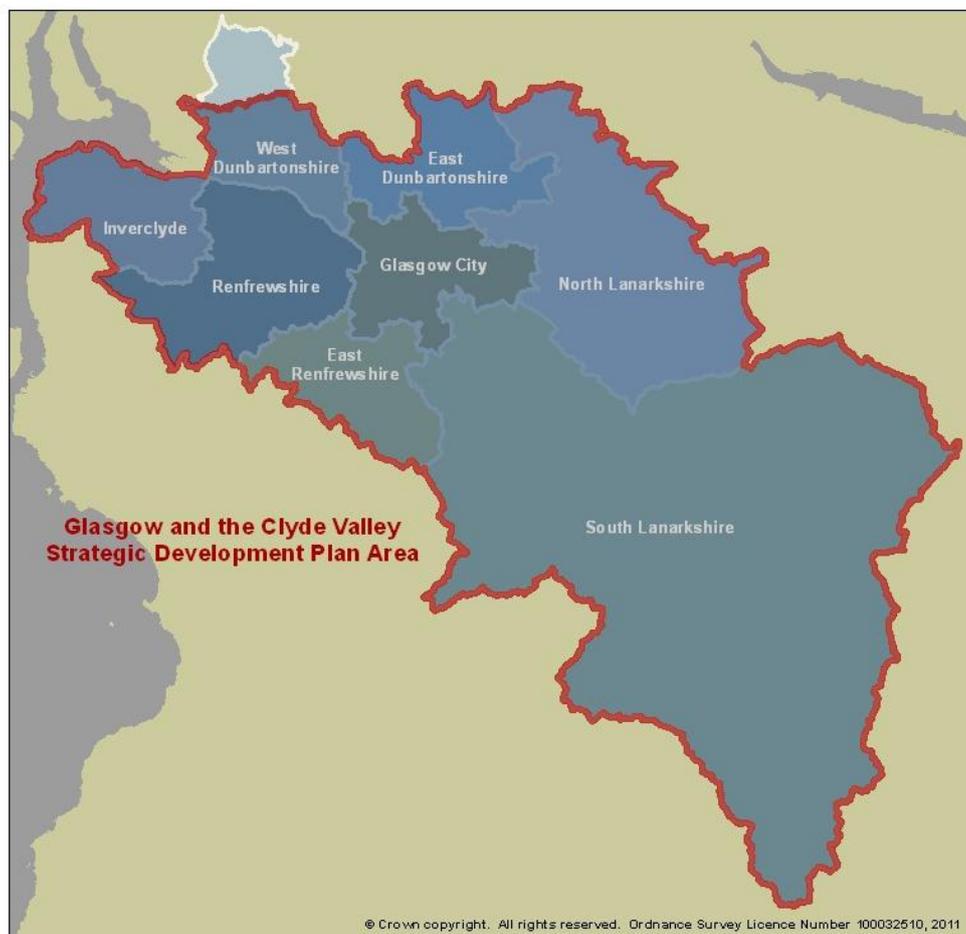




GLASGOW and
the CLYDE VALLEY
strategic development
planning authority

PLANNING PERFORMANCE FRAMEWORK 2013 - 2014



September 2014

Background

1. This is the third '*Planning Performance Framework*' (PPF) report submitted by the Glasgow and the Clyde Valley Strategic Development Planning Authority (the Authority) for the period 1st April 2013 to 31st March 2014.
2. The Scottish Government's feedback report on the Authority's first PPF 2011/12 recognised that the full range of national headline indicators set out in the PPF do not apply directly to the work of a Strategic Development Planning Authority. Recognising this the Authority has attempted to complete this PPF as constructively as possible in order to assist and support the Scottish Government's modernising planning agenda.
3. The Authority aims to support the Scottish Government's central purpose of delivering sustainable economic growth and its drive to continue the reforms within planning in the context of promoting a plan led system, improving performance and delivering high quality sustainable economic development on the ground.

Introduction

4. There is a long standing tradition of strategic planning in the west of Scotland which recognises that the communities of the conurbation are interdependent and that a shared vision and land use strategy are required to tackle the major economic, social and environmental challenges facing the area.
5. The Authority comprises the eight council areas in the Glasgow and Clyde Valley city region, namely East Dunbartonshire, East Renfrewshire, Inverclyde, Glasgow City, North Lanarkshire, Renfrewshire, South Lanarkshire and West Dunbartonshire and covers an area with a third of Scotland's population and which delivers a third of Scotland's GVA.
6. The Authority through the Strategic Development Plan (SDP) addresses forecast population and household growth and provides a framework for the future development and growth across the city region to 2035 incorporating key development 'drivers of change' including the economy, sustainability, climate change and land-use and transport integration.

GCVSDP Purpose and alignment with the Scottish Government's National Outcomes

7. The aim of the SDP is to be '*concise and visionary*' and to set out a long-term spatial vision and related spatial development strategy i.e. the future geography of development in the city-region to 2035 in order to support economic competitiveness and social cohesion within a sustainable environmental approach.
8. In doing this the SDP takes account of a refreshed policy context including the dual drivers of the Government's central purpose of sustainable economic growth and its aim to address climate change.

9. The SDP is about creating a quality places by focusing on the continued regeneration and transformation of the city region's communities whilst securing positive action on its key asset, its natural environment. The Plan's strategy seeks to minimise the development and carbon footprints of the city-region, meet climate change emissions targets and above all, support a drive towards a sustainable low-carbon economy.
10. The SDP therefore provides the overall geographical framework for development within which the eight constituent local authorities will formulate their LDP's and within which they will assess planning applications and proposals. It is also intended to provide the public, stakeholders and the development and investment industries with confidence that a consistent strategic planning approach to creating a long-term sustainable future for the city region is in place.
11. The key aims and purpose of the SDP as described, aligns closely with the Scottish Government's central purpose of the promotion of sustainable economic growth. In particular the Authority took a positive decision to plan for optimistic forecasts of demographic and economic growth as the basis for the strategy, and this approach is now being reflected in the emerging Local Development Plans and Development Management decisions.
12. SDP2, due for submission to Scottish Ministers in May 2016, will seek to align closely to the themes of the new National Planning Framework 3 and the four 'Planning Outcomes' set in Scottish Planning Policy.

Overview of Performance Report

13. Attached below is the Authority's third Planning Performance Framework Report for the period 1st April 2013 to 31st March 2014.
14. The Scottish Government commissioned a review of the SDPs in late 2013 *"to ensure that the current procedural arrangements and approaches to the preparation of SDPs are fit for purpose and we will therefore review the experience with the first generation of these plans in 2013."*
15. The Authority will work with the Scottish Government, the other SDPA's and other relevant bodies in taking forward the actions identified by the Scottish Government in support of the review which will likely feature in the 2014/15 PPF.
16. Given this context, relevant considerations for this Planning Performance Framework Report in respect of the SDP include therefore, Plan Preparation, Plan Implementation and some identified Delivery Risks.

(i) Plan Preparation

17. The first SDP for the Glasgow and the Clyde Valley city region was approved by Scottish Ministers on 29th May 2012 The eight constituent GCV Local Authorities are currently proceeding with the development of their individual Local Development Plans.

(ii) Plan Implementation

18. Achieving SDP plan implementation and outcomes is more challenging however. Firstly, it is important to recognise that the Authority does not directly implement the plan's strategy and has no budgetary provisions for so doing. Implementation of the SDP and the constituent LDPs, is through the following types of activity;
- provision of an appropriate policy framework that aligns with Scottish Planning Policy, the NPF and the Planning Outcomes;
 - determination of Development Management decisions in accordance with the SDP;
 - provision of an adequate supply of land in the right locations in order to facilitate the future development of the area and support sustainable economic growth;
 - identification of key infrastructure requirements to support development and the removal of impediments to the delivery of development;
 - facilitation of private sector investment in the identified locations for development;
 - prioritisation of public sector activity around the spatial priorities identified in the Development Plan and its accompanying Action Programmes;
 - partnership working to achieve shared priorities including on cross boundary issues e.g. liaison with the SPT and the partner authorities on transportation issues; collaboration with the GCV Community Planning Partnership; and the provision of a spatial framework for Wind Energy.

(iii) Delivery Risks

19. The Scottish Government has set ambitious targets in respect of a number of agendas including on matters such as sustainable economic growth, housing targets, sustainable places including town centres, high quality development, carbon emissions reductions, and waste recycling. Additionally, the Authority recognises a number of key challenges for the city region on issues such as vacant and derelict land, brownfield redevelopment, health inequalities, climate change adaptation and mitigation and delivery of infrastructure projects.
20. Whilst the SDP has a limited role in direct delivery on these agendas through facilitation and partnership working it can influence and set a policy context to address these outcomes.
21. It is recognised that the recession has significantly impacted on the ability to deliver effectively a number of key policy priorities of the SDP e.g. private sector housing completions down 55%, however the Authority considers that in the context of a 20+ year development strategy the direction set in the current SDP remain appropriate to deliver the sustainable low carbon economy agenda set by Scottish Government.

Observations

22. The Planning Performance Frameworks and the Scottish Government's review of SDPs provide an opportunity to emphasise that the role SDP's can play in adopting an outcome focused approach to all of its activities and to pursue and implement continuing service improvements.
23. The current SDP has been produced on time and within budget and in the spirit of the planning reform agenda. The policy context adopted fully reflects the Scottish Governments' National Performance Framework, Scottish Planning Policy and the NPF. The Authority seeks to ensure that the correct outcomes are being achieved on the ground and some potential concerns and risks in terms of delivery are highlighted in the foregoing.
24. The SDPA would wish to reiterate its commitment to working with the Scottish Government towards desired outcomes, and would wish to offer its continuing support and assistance, in considering the outputs from this planning performance review and the required response as we move forward.



1. National Headline Indicators (NHIs)

Key outcomes	2013-2014	
<p>Development Planning:</p> <ul style="list-style-type: none"> • age of local/strategic development plan(s) (full years) <i>Requirement: less than 5 years</i> • development plan scheme: on track? (Y/N) 	<ul style="list-style-type: none"> • The Glasgow and the Clyde Valley Strategic Development Plan (SDP) was approved with modifications by Scottish Ministers on 29th May 2012 and was published by the GCVSDPA on 29th August 2012. • Yes - Development Plan Scheme on track latest version published 28th March 2014) • Action Programme published 29th August 2012 (a revision is scheduled to be published in August 2014) 	
<p>Effective Land Supply and Delivery of Outputs</p> <ul style="list-style-type: none"> • effective housing land: years supply • effective housing land supply • housing approvals • effective employment land supply • employment land take-up • effective commercial floor space supply • commercial floor space delivered 	<p>years units units</p> <p>ha ha</p> <p>m² m²</p>	<p>SDP provides the strategic context for housing and employment land supplies.</p> <p>LA's hold this information</p>
<p>Development Management</p> <p>Project Planning</p> <ul style="list-style-type: none"> • percentage of applications subject to pre-application advice • number of major applications subject to processing agreement or other project plan • percentage planned timescales met <p>Decision-making</p> <ul style="list-style-type: none"> • application approval rate • delegation rate 	<p>%</p> <p>%</p> <p>% %</p>	<p>The GCVSDPA makes no formal decisions in respect of Development Management</p>
<p>Decision-making timescales Average number of weeks to decision:</p>		<p>The GCVSDPA makes no formal</p>

<ul style="list-style-type: none"> • major developments • local developments (non-householder) • householder developments 		decisions in respect of Development Management
Enforcement <ul style="list-style-type: none"> • time since enforcement charter published / reviewed (months) <i>Requirement: review every 2 years</i> • number of breaches identified / resolved 	/	The GCVSDPA has no role in respect of Enforcement matters
<i>Lack of in house graphics design resource makes producing Development Plan Scheme and Participation Statement, Annual Report and Action Programme overly onerous and inefficient.</i>		

Response to feedback from PPF 2

25. As mentioned in the 2nd PPF in March 2013 the Authority published a ‘GCVSDP Overview’ document. To be read in conjunction with the approved SDP the document is aimed at providing an overview of the SDP by setting out its key components and to assist the preparation of Local Development Plans (LDPs). Anecdotally this has been well received particularly from Development Management colleagues.

PLANNING PERFORMANCE FRAMEWORK

2. Defining and measuring a high-quality planning service

Open for business

The Authority works in partnership with its eight constituent local authorities and Scottish Enterprise in the development of the economic context for the GCV area. The Authority commissioned an economic study looking at the economic outlook and scenarios to 2038 for the city region. The findings of which were disseminated to the local authorities and key stakeholders.

The SDP's focus is on identifying those Strategic Economic Investment Locations across the GCV area which are aligned to support of the Scottish Government's identified key economic sectors.

The SDP has supported and underpinned the work of the Clyde Valley Community Planning Partnership's Economic Strategy and Vision and the emerging work on the Glasgow and Clyde Valley City Deal proposal.

Other partnership working includes for example liaison with the Central Scotland and Glasgow and Clyde Valley Green Network Partnerships, Strathclyde Partnership for Transport Liaison Group, Metropolitan Glasgow Strategic Drainage Plan, Firth of Clyde Forum, Clyde Area Advisory Group for River Basin Planning, Adaptation Scotland/Climate Ready Clyde.

The SDP Manager is Chair of Glasgow and Clyde Valley Green Network Partnership and a Board member of the Central Scotland Green Network Trust and a Board member the Metropolitan Glasgow Strategic Drainage Plan.

In terms of Climate Change Adaptation/Climate Ready Clyde and the development of a city region Adaptation Strategy the Authority is working with SNIFFER, Glasgow and Clyde Valley Green Network Partnership, Metropolitan Glasgow Strategic Drainage Plan and Glasgow City Council to consider an approach to developing potential partnership models and developing a related business plan

Much of this collaboration and activity with partners is focused around delivery of the proposals identified within the SDP Action Programme.

High quality development on the ground

The SDP seeks as part of its Vision a focus on healthy urban planning through delivering brownfield regeneration and support for active travel. In addition the SDP recognises the importance of green infrastructure through the promotion and delivery of the GCV Green Network.

The Authority is seeking to embed the placemaking agenda firmly in SDP2 and discussions are ongoing with A+DS and SNH through their '*Sustainable Placemaking Programme*' on how this can most effectively be achieved.

Certainty

The SDP was prepared and approved by Scottish Ministers on 29th May 2012 exceeding the statutory minimum requirement for plan preparation. The Plan has been produced efficiently and in the spirit of the planning reform agenda and the policy context adopted fully reflects the Scottish Governments' National Performance Framework, Scottish Planning Policy and the NPF. As such it provides an up to date policy context for the preparation of the eight LDPs in the GCV city region.

The GCVSDPA has actively engaged with the Key Agencies and Lead Persons in the development and revision of its Action Programme in support of the approved SDP. In addition it has worked with the key agencies and local authorities in commissioning pieces of specific research on subjects such as the economy, wind energy and retail.

In terms of process the GCVSDPA publishes its Development Plan Scheme annually with a view to meeting the legislative requirements of submission 4 years from approval (SDP2 requires to be submitted to Scottish Ministers no later than 29th May 2016). The latest DPS was published on 28th March 2014. Additionally, a Gantt Chart is utilised for project planning the SDP2 preparation activities.

Decisions, including those by Scottish Ministers, where the SDP policy context is utilised as grounds for determining applications, continues to be monitored through the Authorities various subject based topic groups (vacant and derelict land, retail, industry and business and the environment).

Communications, engagement and customer service

The Authority maintains an up to date website, www.gcvsdpa.gov.uk, in support of the SDP process. The Authority's web site was redesigned and launched in January 2014 and was aligned to the publication of the Authority's Early Engagement consultation exercise.

The Authority also at this time launched its own Twitter account '@GCVsdpa' (currently 114 followers). The new website incorporates a 'data exchange' portal to allow large data files to be exchanged between the Core Team and its local authorities and stakeholders.

The Early Engagement consultation document entitled '*Shaping Our Future*' was aimed at informing the preparation of the SDP2 Main Issues Report and set out seven discrete questions based upon the four themes of National Planning Framework 3 namely: a low carbon place; a natural place to invest; a smart, successful place; and a connected place. The clear alignment of themes from NPF through to the SDP is something the Authority is keen to develop.

Consideration is also being given to a rebranding of the Authority ('*Clydeplan*') in time for the SDP2 MIR consultation in January 2016. It is hoped that this is rebranding will facilitate greater awareness and secure greater engagement.

To improve communication regarding the preparation of SDP2 and its related Housing Need and Demand Assessment agendas the Authority retains a specific GCVSDPA group and a specific GCV Housing Market Partnership group on the Local Government Association's Knowledge Hub.

Along with the other SDP areas and working with Scottish Government, A+DS the Authority continues to consider graphical communication. In this context discussions have been held with the Scottish Government and the graphic designers involved in NPF3 with a view to supporting the Authority in the development of graphics for its forthcoming Action Programme and Main Issues Report.

In addition to its two existing Forums, the Environmental Forum and Economy, Infrastructure and Placemaking Forum the Authority established an additional Forum the Development Land Forum to bring together the local authorities and key agencies and other stakeholders to consider the issues and potential approach to principally the delivery of housing

The GCVSDPA published its Annual Report on 28th March 2014.

Partnership working is at the heart of strategic planning and something the Authority commits significant resource to achieving. A full list of the Authority's 2013/14 meetings with partners are provided in Appendix 3.

Efficient and effective decision-making

The Authority has a well defined decision making structure based upon a formal Minute of Agreement and Scheme of Delegation. The Authority comprises sixteen elected Councillors, two from each member local authority and meets at least four times per year. Provisions exist for special meetings to be called should circumstances require them.

The Authority is supported by a Steering Group of senior officers who oversee the budget and work programme for the SDP and its dedicated Core Team. In addition there is a Heads of Policy group consisting of Local Development Plan managers who lead on policy development and data collection.

In respect of the Development Management decisions, this Authority does not have a direct decision making role. It does however indirectly support Development Management decision making through the provision of an up to date approved strategic policy context in addition to for example providing a definition of strategic scales of development, Green Network SPG, and an SDP "Overview" have been published.

Effective management structures

The Authority has well established management structures including a Steering Group of senior officers from the constituent Local Authorities and Heads of Policy comprising Local Development Plan managers.

The existing model of a small core team with support from Local Authorities in technical areas of work is emerging as a significant challenge particularly as a consequence of local government budget restraints, new resource heavy technical requirements such as HNDA and skill gaps in areas such as graphics and document design. These are the subject of considerations as part of the Scottish Government's Review of Strategic Development Planning in Scotland.

Financial management and local governance

The Authority is funded on an equal eight way split with budgets audited annually by Audit Scotland and reported to the SDP Joint Committee. Following Audit Scotland's report that the level of the Authority's reserves be reduced by £120,000 this result in a one off pay back of £15,000 to each local authority in the 2014/15 financial year.

Culture of continuous improvement

The Authority's Core Team are subject to ongoing appraisal with each member having a topic based portfolio with well defined outcomes in support of the SDP process. Flexible working is supported and training in support of these work areas relates to both professional and administrative staff. A dedicated training budget exists for this purpose. During 2013/14 this training has covered such subjects as Microsoft Office, Effective Leadership, Local Government finance and a Management Foundation course.

For four weeks during early 2014 the Core Team was supplemented on a part time basis with staff from one of its constituent Authorities in support of GIS analysis of retail data and accessibility mapping.

As detailed above under "Open for Business" the SDPA undertakes regular stakeholder engagement including with industry representatives in order to remain responsive to changing circumstances (refer Appendix for list of meeting and Forum dates).

The Authority takes part in informal bench marking with other Local Authorities and specifically with the other three SDPAs through a series of regular liaison meetings at which a Scottish Government representative usually attends.

3. Supporting evidence

Part 2 of this report was compiled, drawing on evidence from the following sources.

- newly designed website; www.gcvsdpa.gov.uk;
- Development Plan Scheme March 2014 - March 2015 published 28th March 2014; www.gcvsdpa.gov.uk/latest-news/67-updated-development-plan-scheme-and-participation-statement-published;
- SDPA Meeting 9th December 2013 Committee Report :Item 10 GCVSDPA Revenue Budget 2013/14; www.gcvsdpa.gov.uk/whoweare/joint-committee;
- SDP Annual Report 2013 published 28th March 2014 www.gcvsdpa.gov.uk/latest-news/68-annual-report-2013-published.

4. Service improvements: 2014-15

For 2014-15 the focus will be on undertaking the monitoring of SDP1, developing the evidential base for SDP2 and publication of SDP2 Main Issues Report with associated consultation. In addition the Authority will publish its Development Plan Scheme and Participation Statement 2015/16 and 2014 Annual Report.

In support of the statutory processes the Authority will

- rebrand itself to improve awareness and secure increased engagement;
- support and build stronger relationships with the Clyde Valley Community Planning Partnership by working with partners in the development of the Glasgow and Clyde Valley City Deal;
- raise awareness amongst elected members of the Authority by indentifying key stakeholders to present to them prior to each Authority meeting;
- develop an approach to monitoring the Plan's performance which can be utilised in conjunction with the Action Programme to further develop the outcomes focus for future PPF's;
- consider processes to improve the collection and analysis of electronic comments/consultation responses;
- continue to support staff development;
- work with the Government to take forward actions emerging from the review of strategic development planning.

Delivery of our service improvement actions in 2013 -14:

Committed improvements and actions	Complete?
Republish our Development Plan Scheme and Participation Statement <ul style="list-style-type: none"> Published 28th March 2014 	Yes
Republish our Annual Report and Newsletter <ul style="list-style-type: none"> Annual Report published 28th March 2014 Summer/Autumn Newsletter published 8th August 2013 	Yes Yes
Publish for consultation an Early Engagement document <ul style="list-style-type: none"> Published 13th January (consultation ended Friday 21st February 2014) 	Yes
Refresh the GCVSDPA website <ul style="list-style-type: none"> Launched January 2014 	Yes
Appoint a Housing Technical Officer to support the delivery of HNDA 2 <ul style="list-style-type: none"> Appointed November 2012 (12 months temporary contract) 	Yes
Development of a work programme to support SDP2 <ul style="list-style-type: none"> Work programme prepared for project planning the SDP2 preparation with associated update SDP subject related reports to the Authority, Steering Group and Heads of Policy based upon the Environmental Forum , Economy, Infrastructure and Placemaking Forum and Development Land Forum identified work streams Detailed work programme developed for HNDA2 	Yes Yes
Support and build stronger relationships the Clyde Valley Community Planning Partnership by hosting the Clyde Valley Community Planning Partnership Graduate Intern Project Assistant Post <ul style="list-style-type: none"> Hosted for a period of two months before graduate left and post terminated. 	Yes
Raise awareness amongst elected members of the GCVSDPA by indentifying key stakeholders to present to them prior to each Authority meeting <ul style="list-style-type: none"> Presentations by Historic Scotland (June 2013), Professor Leigh Sparks, University of Stirling, Department of Retail Studies (September 2013). 	Partial

<p>Develop an approach to monitoring the Plan’s performance which can be utilised in conjunction with the Action Programme to further develop the outcomes focus approach</p> <ul style="list-style-type: none"> • <i>Early discussions ongoing with constituent local authorities and other SDPA’s. Linked to review of SDP’s.</i> 	<p>Ongoing</p>
<p>Working with the Government and other partners, continue to develop the Action Programme, including identifying appropriate vehicles for improving delivery of the SDP strategy, and the identification of any resource gaps or limitations.</p> <ul style="list-style-type: none"> • <i>Early discussions ongoing with Scottish Government and other SDPA’s. Linked to review of SDP’s.</i> 	<p>Ongoing</p>

Appendix I

PLANNING PERFORMANCE FRAMEWORK OFFICIAL STATISTICS

- * This section does not relate to the activities of the Strategic Development Planning Authority

Appendix 2

Workforce and Financial Information

	Tier 1	Tier 2	Tier 3	Tier 4
Head of Planning Service			✓	

Note: Tier 1= Chief Executive, Tier 2= Directors, Tier 3= Heads of Service, Tier 4= Managers

		DM	DP	Enforcement	Other
Managers	No. Posts		1		
	Vacant				
Main grade posts	No. Posts		4		
	Vacant				
Technician	No. Posts		1		
	Vacant				
Office Support/Clerical	No. Posts		2		
	Vacant				
TOTAL			8		

Staff Age Profile	Number
Under 30	1
30-39	4
40-49	1
50 and over	2

Committee & Site Visits*	Number per year
Full Joint Committee meetings	4

Planning committees	0
Area committees (where relevant)	0
Committee site visits	0
LRB**	0
LRB site visits	0

	Total Budget	Costs		Income***
		Direct*	Indirect**	
Development management	0	0	0	0
Development planning	596,000	400,000	196,000	0
Enforcement	0	0	0	0
Other	0	0	0	0
TOTAL	596,000	400,000	196,000	0

APPENDIX 3

List of SDPA related meetings 1st April 2013 - 31st March 2014

GCVSDPA Joint Committee

10th June 2013 (presentation from Historic Scotland)
16th September 2013 (presentation by Professor Leigh Sparks, University of Stirling)
9th December 2013
10th March 2014

GCVSDPA Steering Group

15th May 2013
30th August 2013
22nd November 2013
21st February 2014

GCVSDPA Heads of Policy

7th May 2013
22nd August 2013
8th November 2013
7th February 2014

Development Land Forum

6th November 2013

Economy, Infrastructure and Place Making Forum

19th April 2013 - Retail and Town Centres
22nd May 2013 - Transport/Glasgow International Airport
26th June 2013 - Infrastructure Energy/Broadband

Environmental Forum

19th June 2013 - Stalled Land and Temporary Greening
2nd July 2013 - Wind Energy (Landscape)
9th August 2013 - Forestry and Woodland Strategy
20th March 2014 – Health
26th March 2014 - Forestry and Woodland Strategy
28th March 2014 – Climate Change Adaptation

Environmental Forum (Wind Energy Landscape Capacity)

18th September 2013
16th October 2013
29th November 2013
16th January 2014
20th February 2014
4th March 2014

Firth of Clyde Forum

8th October 2013
1st November 2013
10th December 2013

Adaptation Scotland

12th July 2013
15th August 2013
7th February 204
28th March 2014

Central Scotland Green Network

9th May 2013
4th June 2013
3rd September 2013
4th March 2014

Clyde Gateway

12th September 2013

Forestry Commission

27th February 2014

Glasgow and the Clyde Valley Green Network Partnership

24th April 2013
8th May 2013
21st May 2013
28th August 2013
31st October 2013
4th November 2013
16th January 2014

Glasgow Centre for Population Health

11th October 2013
27th November 2013
26th February 2014

Glasgow and the Clyde Valley Community Planning Partnership

16th May 2013
23rd June 2013
15th August
10th December 2013
26th February 2014

Glasgow International Airport

21 October 2013

Göteborg Visit (Joint visit with Scottish Government, SEPA, LA's, SE re Sustainable Heat and Energy)

25th - 27th September 2013

Homes for Scotland

12th June 2013
26th October 2013

Improvement Service

25th September 2013

Industry and Business Topic Group

29th May 2013

18th July 2013

10th September 2013

7th November 2013

22nd January 2014

13th March 2014

Metropolitan Glasgow Strategic Drainage Plan

20th March 2013

19th June 2013

11th December 2013

Retail Topic Group

27th June 2013

2nd October 2013

18th December 2013

14th January 2014

20th February 2014

Scottish Enterprise

1st May 2013

7th May 2013

25th June 2013

22nd November 2013

Scottish Natural Heritage

13th June 2013

30th August 2013

19th February 2014

Scottish Property Federation

4th July 2013

Scottish Renewables

3rd September 2013

SEPA (RBMP)

11th October 2013

20th March 2014

Strathclyde Partnership for Transport

4th April 2013

29th May 2013

17th September 2013

21st November 2013

Sustainable Glasgow

11th September 2013

SDP Managers

12th September 2013

14th November 2013

Transport Scotland

13th March 2013

11th September 2013

25th November 2013

20th January 2014

7th March 2014

Housing Need and Demand Assessment (HNDA) related meetings

Housing Market Partnership Core Group (HMPCG)

5th March 2013

18th June 2013

10th September 2013

4th December 2013

19th March 2014

HNDA Project Management

16th April 2013

25th March 2014

Planning Sub Group

10th June 2013

12th November 2013

4th March 2014

Housing Officers Sub

3rd June 2013

13th June 2013

8th August 2013

4th September 2013

27th November 2013

28th January 2014

12th March 2014

Toolkit and Methodology Sub Group

4th June 2013

25th June 2013

20th August 2013

25th September 2013

12th November 2013

3rd February 2014

11th March 2014

Urban Capacity Study

17th December 2013

4th March 2014

SDPA HNDA Liaison

1st May 2013